APPENDIX





ASEH commits to constructing sound corporate governance, conducting business ethically and complying with all laws and applicable regulations where we operate.

INTEGRITY AND ACCOUNTABILITY

ASEH strives to establish an organizational culture of integrity and accountability, maintain high standards of ethics, effective corporate governance and accountability mechanisms in every aspect of its business, as well as conduct business based on the principle of social responsibility and business ethics to serve both the company's and shareholders' long-term interests.









SUSTAINABLE GOVERNANCE INTEGRITY AND ACCOUNTABILIT

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE

RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

55

### 2024 Key Performance



Continued listing on the TWSE
Corporate Governance 100 Index
(TWSE CG100 Index)



Performance Assessment of the Board and the Functional Committees



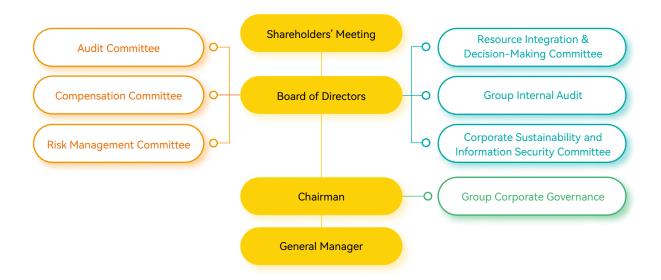
Continuous education for the Board members: 87 hours <sup>1</sup>

The company proactively reviews its corporate governance practices and effectiveness in implementation using the Corporate Governance Evaluation System launched by the Financial Supervisory Commission ("FSC"). A self-assessment process increases top management executives' awareness in strengthening corporate governance policies, and will help raise the standards of the company's corporate governance. In 2024, the company was among the top 20% best performing listed companies with better ratings in the categories of "Enhancing Board Composition and Operation" and "Promoting Sustainable Development". In 2024, the company was again selected to be a constituent stock of the "TWSE Corporate Governance 100 Index (TWSE CG100 Index)" based on the 2023 assessment of our corporate governance, liquidity tests and financial indicators. To achieve good corporate governance, we will continue to focus on increasing information transparency, protecting the rights and ensuring fair treatment of shareholders, and incorporating sustainable practices into corporate governance.

<sup>&</sup>lt;sup>1</sup> Total training hours = course duration x number of people

### 3.1 Board of Directors

The board of directors of the company (the "Board") established the "Audit Committee", "Compensation Committee", "Risk Management Committee" and "Corporate Sustainability and Information Security Committee", to convene meetings and perform duties as prescribed in the charters and/or within applicable laws and regulations. The committees also submit proposals for Board resolution, and report the status of matters relating to their respective functions to the Board. In parallel, the Group Internal Audit Department conducts periodical audits and presents audit results to the Audit Committee and the Board. Group Chief Administration Officer (Du-Tsuen Uang) was appointed as the Corporate Governance Officer to facilitate the operation of the Board. In addition, the Resource Integration and Decision-Making Committee was established to strengthen resource integration and decision-making efficiency across all subsidiaries, with the goal of maximizing shareholder and stakeholder value.



- <sup>1</sup> For further details on the composition and responsibilities of the Audit Committee, Compensation Committee, Risk Management Committee and, Corporate Sustainability and Information Security Committee, please refer to our 2024 Annual Report and Form 20-F "Item 6 Directors, Senior Management and Employees Directors and Senior Management" at https://ir.aseglobal.com/html/ir\_committees.php
- <sup>2</sup> For more details on the corporate governance affairs and training status of the Corporate Governance Officer, please refer to the company's website at https://iraseglobal.com/html/ir\_corpor.php
- For further details on succession planning, please refer to the company's website at https://www.aseglobal.com/csr/integrity-and-accountability/succession-planning/
- <sup>4</sup> The re-election of the company's board of directors was completed at the Annual Shareholders' Meeting in June 2024. A new director was elected to fill a vacancy by the 2025 Annual Shareholders' Meeting
- <sup>5</sup> Independent directors are as defined in Rule 10A-3 under the U.S.A. Securities Exchange Act of 1934 as well as defined by the Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies by Taiwan FSC
- <sup>6</sup> For further details on directors' attendance of meetings and information regarding conflict of interest, please refer to our 2024 Annual Report

# Structure and Responsibilities of the Board of Directors

The Board is the highest governing body of the company. Jason Chang is the Chairman of Advanced Semiconductor Engineering Inc. ("ASE") since the company's listing on the Taiwan Stock Exchange in 1989. He is also the Chairman of the company since its founding in April 2018 and the Chair of the Resource Integration and Decision–Making Committee since 2021. As a strategic leader, the Chairman has led the company through consolidating core businesses, tackling challenges, and creating new business opportunities, to achieve market leadership in the semiconductor assembly and test industry. ASEH has developed a management succession plan and regularly evaluates the succession planning progress to ensure the company's sustainability³.

The fourth Board consists of nine members, each serving a three-year term<sup>4</sup>. Three of the members are independent directors<sup>5</sup>. In addition to the scope of authorities and duties granted by or in accordance with the Taiwan's Company Act, the company's Articles of Incorporation and Shareholders' Resolutions, the Board is actively engaged in the supervision of the overall operations of the company, business strategy formulation and development, risk identification in operation, finance, taxation, and overseeing, planning and implementation of ASEH's corporate sustainability.

In 2024, a total of twelve Board meetings were convened and attended by three independent directors in their supervisory capacity. The average Board meeting attendance rate was 92.97%. To manage and avoid conflicts of interest, directors or the corporates they represent involving conflicts of interest which may jeopardize the interest of the company, are not allowed to participate in the discussions, exercise their votes, nor vote on behalf of other directors<sup>6</sup>.



SUSTAINABLE GOVERNANCE INTEGRITY AND ACCOUNTABILIT

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

57

### **Diversity of the Board of Directors**

The company's Corporate Governance Best Practice Principles lists the guidelines, management objectives and goals for selecting the Board¹ and takes into account diverse and complementary factors such as: gender, age, nationality, culture, professional background and industry experience². Members of the Board come from different professional backgrounds with global market perspectives and possess the abilities to conduct risk oversight.

### **Continuous Education for Board Members**

To expand the knowledge and competencies of our board members to effectively respond to evolving global and domestic corporate governance and sustainability challenges, a robust board education program was put in place. Based on industry requirements, educational and experience background of board members as well as the results from the performance evaluation of the Board, we facilitate the board members with the course planning and activities. In alignment with prevailing global trends as well as internal risk assessments, the company organized training for the Board on topics including climate-change risk management and the strategic analysis of global trade and the economy in 2024. Board members are also encouraged to attend external professional courses in accordance with their development needs. For example, some board members have attended workshops in sustainable governance trend, corporate supervisory and oversight responsibilities, management of cybersecurity risks, and emerging technologies and applications. Our board members have continued to participate in continuous education on corporate governance and sustainability during their tenure, with each director fulfilling the required annual training hours in accordance with applicable regulations<sup>3</sup>.

### **Board Participation in Sustainability Governance**

The Board has direct oversight and management of the company's ESG performance, and the authority to make decisions. In 2024, the Board passed the following resolutions – a) donating NT\$100 million to environmental causes in Taiwan<sup>4</sup>, and b) approved amendments to multiple policy documents pertaining to corporate governance, information security management, business conduct and ethics, supplier management, sustainable raw materials, water resource management, and climate change responses. The Corporate Governance Officer is responsible for consolidating and reporting to the Board on company-wide developments covering – GHG inventory, social enterprise, sustainable development, stakeholder engagement, regulatory compliance, ethics, risk management, information security, and intellectual property management. In November 2024, the Board resolved to designate the company's "Corporate Sustainability Committee" as a functional committee. Subsequently, in July 2025, the Board resolved to elevate the status of the company's "Information Security Task Force" to a functional committee, and to rename the "Corporate Sustainability Committee" as the "Corporate Sustainability and Information Security Committee." The Board also approved the organizational charter of the Corporate Sustainability and Information Security Committee. The entire committee is composed of board members and is chaired by the Chairman of the Board. This structure is intended to enhance the board's oversight of the company's ESG performance and information security matters, including the annual implementation results, associated risks and opportunities, and future strategic planning.

### **Board Performance and Remuneration**

We have formulated remuneration policies for our Board member and top management to support strategy of sustainable business. The Compensation Committee evaluate the remuneration of directors and management on a regular basis according to the corporate governance trend report and the overall remuneration market competitiveness report. In addition to individual performance of current year, the remuneration of top management is also determined based on the achievement of the company's financial and relative financial performance targets. The company has engaged third-party consultants to provide professional expertise backed by data from global research to help the Compensation Committee formulate and manage the Company's remuneration structure.

In August 2021, the shareholders' meeting resolved to issue restricted stock awards as part of the top management's variable compensation package based on the integration of ESG metrics in greenhouse gas emission and water withdrawal intensity with the company's financial performance (consolidated operating revenue, consolidated gross profit and gross profit margin, consolidated operating profit and operating profit margin). Adopting an incentive plan that links ESG to financial results demonstrates ASEH's commitment to sustainable actions and results, while pursuing strategic business goals. The regular shareholders' meeting has approved the issuance of new restricted stock awards in June 2024.

<sup>1</sup> For further details on the status of directors' diversity and management objectives and goals achieved, please refer to the company's website at https://cms.ase.todayir.com.tw/html/client\_tw/ase/attachment/20250811111257230041883\_en.pdf

<sup>&</sup>lt;sup>2</sup> For further details on the composition of the Board, and professional backgrounds and industry experiences of Board members, please refer to 2024 Annual Report "Ch. 2. Corporate Governance Report" or 2024 Form 20-F "Item 6. Directors Senior Management and Employees — Directors and Senior Management"

<sup>&</sup>lt;sup>3</sup> For more detail on continuous education for board members, please refer to 2024 Annual Report \*Ch. 2.3 Corporate Governance\*

<sup>&</sup>lt;sup>4</sup> Since 2014, ASE has donated NT\$100 million annually and the program continue after the establishment of the company

<sup>&</sup>lt;sup>5</sup> Relative financial performance targets such as revenue growth rate, etc.

SUSTAINABLE GOVERNANCE INTEGRITY AND ACCOUNTABILITY

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

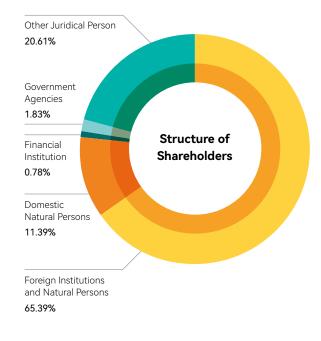
INCLUSIVE RI WORKPLACE PR

RESPONSIBLE PROCUREMENT

CORPORATE

APPENDIX

58



Remuneration for top management includes cash, stock options and restricted stock awards. The characteristics of the industry and the nature of the company's business are taken into consideration when determining the ratio of bonus payout based on the short-term performance of top management and the time for payment of the variable part of remuneration. Furthermore, we believe that the ownership of company shares by the directors who hold senior management positions help align their interests and actions with the interests of shareholders; therefore, we formulated "Stock Ownership Guidelines" and updated minimum value of stock ownership in 2023. To enhance corporate governance and ensure the accountability of financial results, we also updated "Compensation Recoupment Policy" in 2023 by expanding the scope of the policy to reserve the right to cancel and require reimbursement of any variable compensation received by the top management to the extent permitted by applicable laws. These two important documents were publicly disclosed in our website<sup>2</sup>.

### **Shareholder Rights and Interests**

To ensure shareholders' rights of being fully informed of, participating in and making decisions over important matters of the company, we have actively responded to TWSE's promotion of corporate governance related measures. These measures include a candidate nomination system for Board member elections, an electronic voting system, case-by-case voting at shareholder meetings, and the disclosure of voting results on a case-by-case basis. The shareholders' meetings are held in an effective, legal and convenient way for shareholders to exercise their shareholders' rights, encouraging shareholders participation in corporate governance and thereby leading to improved attendance at shareholders' meetings.

### **Information Transparency**

We place great emphasis on the stakeholders' right to know, and faithfully comply with applicable regulations regarding information disclosure in order to provide them with regular and timely information on company financial conditions and business operations, major internal documents, and corporate governance status, etc. through diversified channels. These channels include the company website, Market Observation Post System (MOPS), annual report, SEC Filing Form 20-F, ESG Report, quarterly earnings release, press conference and annual shareholders' meeting. To treat stakeholders equally, we concurrently disclose the information of the preceding matters in both Chinese and English. This not only establishes a smooth and effective communication channel, but also grasps the pulse of the market, economy, society and environment through feedback from stakeholders.

To enhance overall efficiency of the Board and to measure the performance of the Board on a yearly basis, individual members, and the functional committees with respect to leading and supervising the company's performance, we established a board of directors evaluation system that incorporates non-financial indicators as well as sustainability-related elements. In accordance with the Rules of Performance Evaluation of the Board of Directors, we have completed internal performance evaluations as well as conducted external evaluations for the Board as a whole, and for individual directors and functional committees in 2024. Every three years, we commissioned an external professional independent institution to evaluate the Board as a whole by using questionnaires and on-site interviews, and specific recommendations were provided. Such performance evaluation not only helps to enhance the Board's oversight functions and operational efficiency, but may also serve as a reference for directors' remuneration standards. The evaluation results were publicly disclosed on the company's website<sup>1</sup>.

For further details on 2024 Board Performance Evaluation Results, please refer to the company's website at https://ir.aseqlobal.com/html/ir board.php

For more important documents related to the company, please refer to the company's website at https://ir.aseglobal.com/html/ir\_doc.php

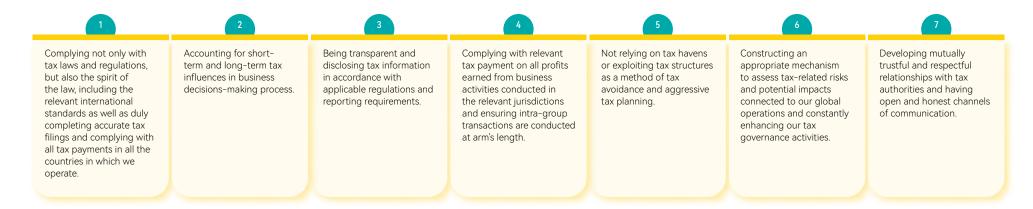
APPENDIX

### 3.2 Economic Performance and Tax Governance

### **ASEH Tax Policy**

ASEH believes that being an honest and responsible taxpayer will help foster economic growth, contribute to business sustainability, reinforce our business value and positively affect our business partners.

ASEH is committed to:



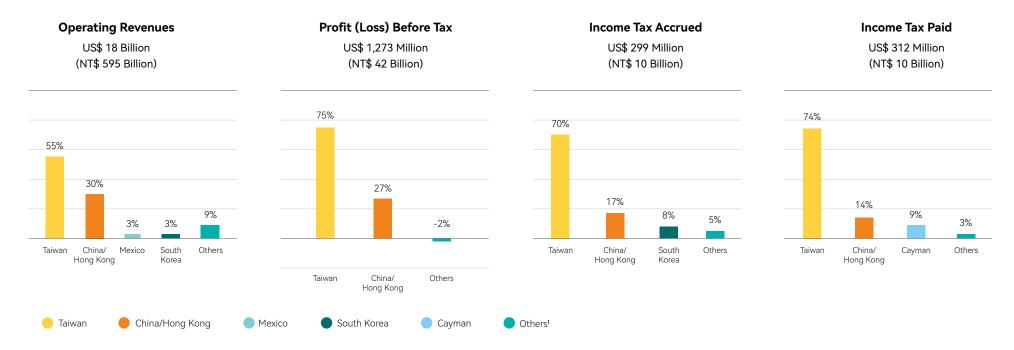
Our tax policy was reviewed and approved by our chief financial officer. The company's accounting department is responsible for income tax filing, and obtains approvals of the appropriate level of authorization before filing.

Consistent with our core values, ASEH is committed to fully meeting tax obligations while also being financially responsible for the potential effects that tax payments might have on our business activities and being supportive of corporate innovation, research and development, reinvestment and sustainable investment initiatives in accordance to government policy. As a multinational corporation, ASEH's tax contribution is international in scope and covers a wide range of public tax systems around the world.

In view of the sophisticated nature of tax matters and the global scale that ASEH operates on, we continuously monitor and assess changes in relevant tax laws and regulations and implement internal training to ensure that employees have the necessary level of skill and awareness for tax issues. In addition to the internal training and guidance, we also have external tax advisors dedicated to advising us on material transactions and providing us with the foresight to mitigate the potential tax-associated risks. In addition to income tax, ASEH also contributes numerous other taxes including property tax, environmental tax and employment tax.

ASEH's global footprint spans across Asia, Americas, Europe, and Africa, covering more than 20 tax jurisdictions, with the principal offices and facilities located in Taiwan and China. Therefore, Taiwan and China contributed most of our operating revenues, profit before tax, income tax accrued for current year, and income tax paid. However, due to the variances in operating results and tax regulations among different tax jurisdictions, the proportions of net profit before tax, income tax accrued for current year and income tax paid may not be equivalent to the proportion of operating revenues. As for other individual countries where we operate, their proportions of the operating revenues, profit before tax and income tax accrued for current year, as well as income tax paid were relatively minor.

The bar charts below show the operating revenues, profit before tax, income tax accrued for current year, and income tax paid by country in 2024.



In 2024, our effective income tax rate of 18.97% was higher than the industry average tax rate of 13.96% from SAM CSA Companion in "Semiconductors and Semiconductor Equipment" industry group in 2024 and our effective tax rate of 12.45% in 2023. In Taiwan, the statutory income tax rate is 20.00% and the additional income tax rate on the unappropriated retained earnings ("URE") is 5.00%. Under IFRS, the URE tax should be recognized when profits earned; then in the following year, the company would do a tax reversal if earnings distributed. The increase of 6.52%, as compared with 2023, was primarily due to the 2023 significant tax reversal from the record-high amount of 2022 earnings, which distributed in 2023.

Once the tax amount confirmed in 2024, one of our Cayman Islands subsidiaries paid the income tax for a gain from the disposal of our China subsidiaries previously. Our effective cash tax rate of 24.54% in 2024 was higher than the industry average cash tax rate of 13.82% in 2024. The effective cash tax rate decreased 11.78% from 2023, mainly because there were record-high profits and corporate income taxes for 2022, but the major part of 2022 taxes actually been paid while filing income tax returns in 2023. And, the other cause making the rate to be higher was our Korean subsidiary paid the income tax for a gain from the disposal of a subsidiary in 2023. Therefore, our effective cash tax rate of 2023 was relatively higher.

<sup>&</sup>lt;sup>1</sup> "Others" includes Singapore, Malaysia, Japan, the Philippines, U.S.A, Tunisia and European countries, etc.

### 3.3 Business Ethics

### **Policies and Specifications**

The Board has successively approved and published ethical corporate management related regulations which clearly specify the policies and specification, behavior guidelines, operational procedures and grievance systems to prevent unethical behaviors. These policies aim to shape ASEH's culture of honesty and responsibility and to realize its commitment of compliance to the highest ethical standards in ASEH's overall business activities.



**Ethical Related Regulations** 

### **Organization and Authority**

As the highest governance body of ASEH's business conduct and ethics, the CSISC coordinates and supervises the establishment and implementation of the ethical corporate management policies and specifications. The CSISC periodically reviews the promotion of business conduct and ethics and the compliance of policies and specifications, and reports to the Board on a yearly basis. The Corporate Governance Taskforce under the CSISC of the three major subgroups is established to promote ethical policies and specifications to our global manufacturing sites and assists in managing and adopting appropriate policies and specifications to ensure ethical management in compliance with the requirements of local laws and regulations. Global manufacturing sites are responsible for planning the internal organization, structure, and allocation of responsibilities, formulating standard operating procedures and conduct guidelines in accordance with corporate policies and specifications, and promoting awareness and educational activities with respect to ethics policy in internal management and in daily operation. The Group Internal Audit is in charge of supervision to ensure the operating effectiveness of reporting system, and reports to the Audit Committee regularly every year.



Code of Business Conduct



Corporate Governance
Best Practice Principles



Sustainable Development
Best Practice Principles



Ethical Corporate
Management Best Practice
Principles



Procedure for Ethical
Management and
Guidelines for Conduct



Administrative and Practice
Procedures to Prevent Insider
Trading



Policy and Procedures for Complaints and Concerns Regarding Accounting, Internal Accounting Controls or Auditing Matters



Fair Competition and Antitrust Laws Compliance Policy



Guidance of Prevention of Corruption



Procedures for Handling
Whistleblowing Cases of
Unethical Conduct



Supplier Code of Conduct



SUSTAINABLE GOVERNANCE



INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

62

### **Education and Promotion**

To guide ASEH Members¹ and the company's stakeholders to better understand ASEH's business ethics standards, we set up "Code of Business Conduct and Ethics" area of the company website and disseminate our ethical related policies, guidelines, practices, and implementation status of the Board and management levels within the company. We also communicate ASEH's concept of business ethics and company's specific practices through education, promotion and online training and various methods, strengthening the culture of integrity in operation and ensuring the effective implementation of the system.

We require all suppliers to abide by the company's Code of Business Conduct and Ethics and Supplier Code of Conduct. In addition to the "ASEH Supplier Code of Conduct Commitment Letter" signed by new suppliers, relevant guidelines and regulations are specified clearly in our procurement documents and published on E-Hub, an electronic information exchange platform for suppliers. These steps are taken to ensure that all suppliers are cognizant of their obligations when conducting business with ASEH. Compliance with these codes is a prerequisite to qualify as an approved ASEH supplier. Over the years, we have organized annual supplier conferences and periodic workshops, forums, training sessions and monthly/quarterly/yearly appraisals to communicate with suppliers on our Supplier Code of Conduct, to ensure proper alignment in values and ethics.

### 2024 Programs and Implementation

### Education and training, advocacy and communication:

- The Administrative and Practice Procedures to Prevent Insider Trading of the company stipulate clearly the restrictions
  with regard to trading of shares by board members. Email reminders on the policy and regulatory compliance were sent
  out by the corporate governance officer to the board members prior to the blackout period when the Company released
  its quarterly and annual financial reports in 2024.
- 2. The company's Corporate Governance Officer has duly reported to the board on the company's current ethical management and work plans on May 10, 2024. The Board passed a partial amendment to the company's Code of Business Conduct and Ethics, and Supplier Code of Conduct to enhance the protection of human rights, environment, and business ethics among ASEH entities and our global supply chain partners.
- 3. The company has promoted its business code of conduct and ethical compliance reporting mechanism on the Group Audit Management System platform, which is accessible to our global business locations. This is intended to help employees understand when and where they can file a report or complaint. We also conduct in-person information sessions with the management and employees at our global business locations to share selected case studies and procedures for handling reports of unethical conduct. We are continuously calibrating the reporting system to ensure ease of use and encourage proactive reporting on unethical behavior. We are committed to investigating and handling every report in a fair and equitable manner, in accordance with the company's whistleblowing policy.
- 4. ASEH's business locations around the globe have conducted business practices and ethics related training to all employees through In person, online and e-mail communication, as well as announcement and dynamic advocacy to conduct, with the topics covered including ethical management, anti-corruption, trade secrets, fair competition, respect for intellectual property, prevention of insider trading, information security, privacy and protection of personal information, RBA Code of Conduct, and employee code of conduct at all business locations (164,303participants clocked a total of 105,264 hours on the course). In total, 58,442 employees attended the courses related to the company's Administrative and Practice Procedures to Prevent Insider Trading and on applicable laws and regulations, completing 27,117 hours.

#### Risk assessment:

1. All of our sites around the world have conducted business ethics risk assessment and developed corresponding action plan based on the identified risks. No major risks of violating business ethics have been identified.

<sup>1 &</sup>quot;ASEH Members" includes all employees, officers, supervisors and directors of the company, its subsidiaries and joint ventures

63



We have established channel of consultation for ASEH Members and various internal and external reporting channels<sup>1</sup>. ASEH Members or any third party may report to the internal or external channels, either using their own identity or anonymously. Investigation and improvements were made according to related reported issues, emphasizing on the importance of business ethics and integrity by providing educational training (such as e-mail advocacy and online quizzes). We are committed to keeping the whistleblower's identity and reporting contents confidential, and protecting him/ her from any unfair treatment or retaliation as a result of the violation reporting.

ASEH received a total of 68 complaints in 2024, of which 21 lack sufficient information to conduct further investigation or were employee-related complaints that have been forwarded to the HR department to follow up. There were a total of 47 complaints related to unethical business behavior. Of which, 17 cases pertaining to unethical business behavior were substantiated after thorough investigations were conducted, with 1 conflict of interest case, and 16 discrimination or harassment cases. All necessary improvement measures have been taken, including taking disciplinary actions against violating employee, enhancing ASE members' awareness through trainings, conducting post-cases reviews to ensure the improvement measures taken to effectively prevent the recurrence of similar cases<sup>2</sup>.

For the purpose to reinforce the whistle-blowing mechanism, the company has appointed an independent third party to assist in handling any reporting regarding insiders' misconducts in the course of investigation if necessary and provide legal services in the subsequent investigation since 2018.

- For further details on internal and external report channels, please refer to the company's website https://www.aseglobal.com/csr/integrity-and-accountability/ business-conduct-ethics/
- For more detail on improvement measures related to harassment and discrimination, please refer to 6.1 Talent Attraction and Retention
- Number of cases lack sufficient information to conduct further investigation
- Number of cases involved employees' personal complaints and were forwarded to the HR department to handle
- <sup>5</sup> Number of breaches confirmed related to ethics matters after investigation

### Number of code of business conduct and ethics violation reports filed in 2024

Number of cases received  68								
Not accepted <sup>3</sup>	Not related to ethics matters <sup>4</sup>		Related to ethics	matters				
			Item	Not Breach	Breach <sup>5</sup>			
			Corruption or Bribery	0	0			
			Conflict of Interest	5	1			
			Insider Trading	0	0			
			Money Laundering	0	0			
10	11	47	Fair Competition and Antitrust	0	0			
			Secret Divulgence	0	0			
				Privacy and Personal Data Protection	0	0		
			Discrimination or Harassment	25	16			
			Total	30	17			

### **Processing Procedures for Violation Reporting**



## 3.4 Risk Management

As a global company, managing risk is integral to ensuring business resilience and continuity. At ASEH, we have established a comprehensive risk management architecture in accordance with the Enterprise Risk Management (ERM) approach. In addition, we have incorporated the ISO 31000 Risk Management – Principles and Guidelines to manage risks in the day-to-day operations, together with systematic general risk control measures to form a comprehensive and effective risk management framework that also allows us to explore potential opportunities that may arise.

### **Risk Management Policies**

The ASEH's Risk Management Policies and Procedures adopted by the board of directors in 2020, was designated as the highest level of foundation for the company's risk management. It explicitly mandates that risk management must be incorporated into both the company's business strategy and organizational culture, and that it is crucial to establish a comprehensive set of risk management procedures that undergo continuous review to ensure the effective control of risks.



### **Risk Governance Framework**

# The Governance level of Authority in Risk Management and Control – ASEH Board of Directors/ Risk Management Committee

As the highest decision–making authority of risk management and control, the board of directors of ASEH's. The members of the board have an extensive understanding of the industry landscape and experience in risk mitigation, to formulate risk management strategies that take into account both the company's business strategy and the overall environment. The Risk Management Committee, which consists of three independent directors, is a functional committee established directly under the board. The committee is responsible for overseeing comprehensive risk management, implementing risk management policies and decisions of the board, coordinating and promoting inter–departmental risk management plans, supervising and managing the company and its subsidiaries' risk management and control mechanisms, and reviewing and compiling risk management reports and submitting them to the board of directors on a regular basis.

#### The Third Line of Defense - Group Internal Audits

The Group Internal Audit (GIA) office was established under the board of directors to perform annual audits (at least once a year) of business operations and management processes related to risk management in order to evaluate the completeness of risk identification, the accuracy of risk assessment, and the implementation status of response measures in all departments. The goal is to ensure that all risks are effectively controlled within acceptable limits. The scope of the audit includes both the company and its subsidiaries, and the audit findings are presented to the board of directors to ensure objective oversight and management of various risks, as well as reasonable belief that the company's goals have been met.

#### The Second Line of Defense - Chief Risk Officer

The board of directors has designated Du-Tsuen Uang, our Corporate Governance Officer, as the Chief Risk Officer. Uang's responsibilities include providing guidance and oversight for the risk management efforts of the company and its subsidiaries, and submitting annual reports to the Risk Management Committee. The Risk Management Executive Secretariat facilitates the implementation of risk management measures, while different functional units and subsidiaries undertake risk management tasks in accordance with their respective business needs and responsibilities.

### The First Line of Defense - Responsibility of all functional units of ASEH and its Subsidiaries

The successful implementation of risk management is contingent upon the integration of risk management principles into the day-to-day activities of all employees across the company. The company outlines the roles and responsibilities of the functional units and each unit is accountable for the risks arising from the day-to-day operations. We will continuously promote a corporate culture of risk awareness across the company to enable our employees to better understand, identify and manage associated risks. Furthermore, in order to effectively manage and control overall company risks, our subsidiaries are required to establish risk management committees that report to the Chief Risk Officer and Risk Management Committee.

#### Risk Governance Framework

#### **ASEH Board of Directors**

#### Top risk management authority



Report once annually

### Risk Management Committee

- Implements the board of directors' risk management decisions
- Establish risk management standards
- Approves risk response strategy, action plans, and risk appetite
- Compiles and reviews all of ASEH's risk management and control reports

Reports every quarterly

### Third line of defense

Reports once annually

#### **Group Internal Audits Officer**

Performs independent and objective audits to ensure and consistently improve risk management processes and the effectiveness of internal controls

Auditing at least once annually

### Second line of defense

#### Chief Risk Officer/Risk management units

Oversees risk management mechanisms of ASEH and its subsidiaries

Reporting



Instruction

#### **Executive Secretariat**

Facilitates the risk management of ASEH and its subsidiaries: ensures the effectiveness of risk identification and control by all subsidiaries

Instruction

Instruction



Reports every 6 months/as needed

#### First line of defense

**ASEH** 

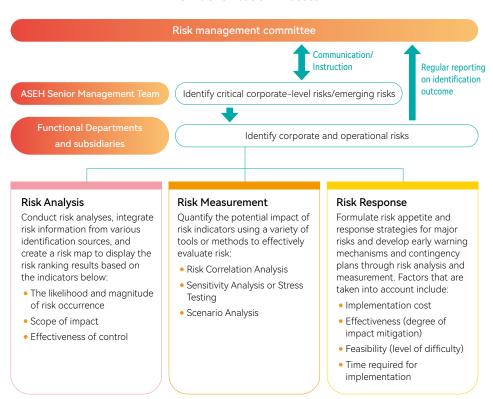
#### ASE, SPIL, and USI

The management units and functional and operational departments of ASEH and its subsidiaries serve as the first line of defense for risk management, and are responsible for driving and implementing risk management operations within departments as well as the regular reporting on the improvements of various risk indicators and risks mitigation plans.

### **Risk Identification Process**

ASEH implements a top-down ERM approach to identify effectively critical operational and strategic risks. Each year, the senior management team meets to identify potential risks, while a bottom-up risk inventory mechanism is employed to identify corporate-level and operational-level risks in all subsidiaries. The risks identified by the senior management team and the risk management of each functional unit are integrated to form a comprehensive risk identification process. The identified risks are documented in the Risk Register and subject to evaluation to identify the key risks according to risk level and control effectiveness, and subsequently, to develop a risk response strategy or risk management plan accordingly. To clarify potential correlations between various risk factors, we employ the Correlation Analysis method to analyze them, formulate risk mitigation plans in the event that relevant impacts are found, and regularly monitor the implementation status and effectiveness to reduce t residual risks.

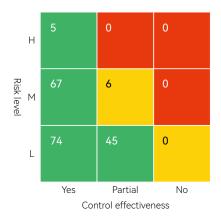
#### **Risk Identification Process**



#### **Risk Analysis**

The functional risk management units identify potential risks encountered in their day-to-day operations and rank them using indicators such as the probability of occurrence, level of impacts, and control effectiveness. In 2024, the company identified a total of 197 risks from its annual risk identification and analysis. The distribution of the associated risk levels is indicated as follows:

#### **ASEH Risk Matrix**



#### Risk Measurement

Based on the results of the risk analysis, we perform annual risk measurement on major risk factors. Depending on the attributes of the risk factors, we then employ a variety of methods and tools, including Risk Correlation Analysis, Sensitivity Analysis or Stress Testing, and Scenario Analysis, to assess the impact of risks on the company or correlations between risks. This evaluation also determines whether it is necessary to adjust the level of risk appetite or tolerance.

Risk Category	Measurement Methods/Tools
Risks associated with reciprocal tariffs in the United States	Scenario Analysis, Sensitivity Analysis, Stress Testing Sensitivity Analysis
Risks associated with electric power price hikes by TAIPOWER	Scenario Analysis <sup>,</sup> Sensitivity Analysis
Interest rate and exchange rate risks	Sensitivity Analysis , Stress Testing
Supply chain risks	Sensitivity Analysis , Stress Testing

### **Decision-making Process for Risk Tolerance and Response Strategies**

After the risk factors have been identified and measured, the Chief Risk Officer, who serves as the second line of defense in the organization's risk management, is responsible for collating the proposed risk tolerance and response strategies before reporting the summary to the Risk Management Committee. The Risk Management Committee will then review and decide on the proposed risk tolerance and response strategies, and submit to the board of directors for their reference and subsequent execution. This entire process provides a firm basis for the implementation of risk control and response measures.

#### Three Lines of Defense for Risk Management

	ASEH and functional units of subsidiaries	Chief Risk Officer	Risk Management Committee
Decision-making process for risk tolerance and response strategies	Identify potential risk impacts	Verify risk tolerance and formulate response strategies	Determine risk tolerance and response strategies
Management process for risk tolerance and response strategies	Regular review of various risks and their control points	Verify the risks that are subject to routine monitoring	Continuously monitor the effectiveness of risk management
Financial risks	Other risks	Strategy risks  agement risks	Market risks
Climate change risks	Environmental	Legal compliand risks	Operational risks

### Risk Response Measures

Geopolitics, Energy management and renewable energy risks, as well as Cyber Security risks, are among the primary risks for ASEH in 2024. The company's risk tolerance and mitigation measures were planned in accordance with the findings of the comprehensive risk assessment.

Risk Category	Mitigation Measures
geopolitics	Taking the US-China trade restrictions as an example, the company should have its legal department identify the impact of regulatory changes, senior management decide on countermeasures, procurement and sales departments assess the scope of restrictions, IT update system settings to manage risk, and continuously monitor regulatory changes to minimize losses.
	2. Strengthen global layout
	<ol><li>Actively cultivate local suppliers to achieve short-chain supply</li></ol>
	4. The original production site dispatches experts to go overseas to train local personnel
Energy management and renewable energy risks	1. Launch of Carbon Cost Reduction Project 2. The factory set up a working group to conduct supply chain coordination, supplier carbon inventory and propose carbon reduction plans 3. Power supply: formulate strategies for power restrictions, power outages, rotational outages, and voltage drops without warning to strengthen the resilience of the power system 4. Purchase sufficient green electricity in accordance with regulations and customer needs
Cyber Security Management	Continuous cybersecurity education and training and irregular phishing drills     Implement two-factor authentication     Perform system vulnerability scans regularly     Purchase information security insurance

### Verifying the Effectiveness of Risk Management

#### Internal Control

ASEH's Internal Control Policy complies with the Regulations Governing Establishment of Internal Control Systems by Public Companies established by Taiwan's Financial Supervisory Commission (FSC) and the pertinent regulations of the U.S. Securities and Exchange Commission. The policy, developed by senior management and approved by the board of directors, encompasses control operations at the corporate and operational levels. The objective is to establish a scope and standards that are applicable to the internal control systems of all of the company's business units and subsidiaries, thereby achieving effective design and implementation of internal controls, promoting the sound operation of the company, and to reasonably ensure accomplishment of the following objectives:

- Operational efficiency and effectiveness
- Transparency, reliability, timeliness, and legal compliance in reporting
- Compliance with the relevant laws and regulations



#### **Risk-based Internal Audits**

The Group Internal Audit (GIA) office was established under the board of directors to assist the board and management in reviewing and evaluating the effectiveness of the internal control system, measuring the effectiveness and efficiency of the company's operations, and assessing the reliability, timeliness, transparency, and legal compliance of relevant reports. In addition, the GIA office makes timely recommendations for improvements to reasonably ensure the continuous operating effectiveness of the internal control system, and to provide a basis for reviewing and revising the internal control system.

The GIA Division comprises an internal audit officer and an appropriate number of qualified, dedicated internal auditors as indicated by business scale, operating conditions, management needs, and the provisions of applicable laws and regulations, to perform independent, objective audits. Besides possessing competent qualifications, internal auditors are required to enhance their audit expertise by undergoing continuous skills training on an annual basis. The GIA team is fully dedicated to enhancing the company's audit programs, procedures, and techniques, and developing audit tools to improve internal audit efficiency and effectiveness.

The GIA office utilizes a risk-based internal audit mechanism and performs internal audit activities in accordance with the annual audit plan approved by the board of directors. The scope of the internal audit includes the internal control systems of the company and its subsidiaries. By integrating audits with our corporate risk management strategies and practices, and conducting audits on risk management related business content and management processes at least once a year, the GIA office seeks to verify whether risk identification is complete, risk evaluations are accurate, and risk responses are implemented thoroughly. This ensures that all risks are contained within acceptable limits and provides reasonable assurance that the company's objectives will be achieved.

The internal control self-assessment reports, prepared by the company and its subsidiaries and reviewed by the GIA office on an annual basis, along with audit reports on findings of internal control system deficiencies and abnormalities identified by the GIA office serve as the primary basis for the board of directors and general manager to assess the overall effectiveness of the internal control system and to produce internal control system statements.

**APPENDIX** 

#### 69

### **Internal Audit Management Process**

## Audit quality assurance and improvement

- Audit client feedback
- Internal assessment of internal audit project level
- Continued monitoring by the audit committee
- Audit processes optimization





Internal Control
Risk Management
Environmental, Social,
& Corporate
Governance

# Management and oversight of the GIA

- Direct functional reporting line to the board of directors
- Independence, objectivity and impartiality
- Continuing professional education
- Data analysis ability improvement
- Enhancing the utilization of internal audit resources within the group

### Audit reporting and follow-up

- Communication and reporting of audit results
- Periodically reporting to the board of directors
- Periodically direct reporting to the audit committee
- Raising awareness of internal controls and risks
- Follow-up corrective measures







### Audit planning and execution

- Risk-based audit planning
- Group-wide audit scoping
- ESG-related auditing
- ERM procedure auditing
- Audit processes, programs and skills optimization
- Computer-assisted audit software and hardware upgrade
- Audit process digital transformation
- Review of internal control self-assessment reports

### **External Third-party Audit Verification**

ASEH maintains major operating bases throughout the globe to ensure that its customers receive the most comprehensive and timely service possible. In light of the evolving business landscape, we have introduced annual external risk management process audits by third-party organizations in addition to establishing rigorous internal audits and internal control systems. In addition to ensuring the effective implementation of the company's risk management processes, we also annually review the operation of relevant systems by referencing feedback from internal and external audit results. This continuous review aims to deepen and enhance the effectiveness of our risk management. In 2023, BSI Taiwan was appointed to verify the ASEH risk management system in accordance with the ISO 31000 Risk Management - Principles and Guidelines, ensuring that the company's risk management is in compliance with international standards, and demonstrating conformity.

SUSTAINABLE GOVERNANCE INTEGRITY AND

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE

APPENDIX

7

### **Promoting a Risk Culture**

Successful risk management requires a comprehensive and robust risk management structure, and a deep-rooted sense of risk awareness among all employees. To that end, ASEH has formulated a plan to promote corporate risk culture and implement initiatives across all levels of the company. Our objective is to gradually cultivate a shared understanding of risk management with employees, enabling them to identify potential risks and respond effectively to mitigate the company's overall risk.



### Risk-based Financial Incentive System

ASEH believes that risk management requires active involvement from all levels of the company, especially from our employees. The ASEH Corporate Sustainability and Information Security Committee (CSISC) plays an active role in strengthening employee focus on risk management. The CSISC is composed of members from the board of directors and the senior management, and is chaired by the Board Chairman. The CSISC is responsible for overseeing various projects and reporting their implementation status to the Board, with the goal of balancing business growth with generating positive social and environmental impacts. The CSISC presents the Board with a report at least once a year that addresses the following topics: (1) the status of sustainability development; (2) current policies, regulations, and organization; and (3) management policies, objectives, and future plans for material sustainability issues. The Board also supervises the implementation of the policies and evaluates the progress made.

The ASEH Corporate Sustainability Division functions as the executive secretariat of the CSISC, assisting in the coordination and consolidation of resources and functional teams from our three main subsidiaries to drive sustainability through a comprehensive and interconnected strategy. At each subsidiary level – ASE, SPIL and USI have formed their respective corporate sustainability committee with multiple task forces. These task forces are led by the senior management team who meet regularly to discuss pertinent issues, highlight annual accomplishments and outcomes, and evaluate the advancement of short, intermediate, and long-term sustainability objectives. We have designed a compensation program (via the allocation of restricted stock options) that links the achievement of specific risk objectives and the Annual Objective Deployment (AOD) to individual performance evaluation. At USI, the management employs the Golden Circle concept whereby risk factors that may have a significant impact on operations and production are analyzed and monitored. The company then rewards business units that have demonstrated effective risk control. On the other hand, ASE Kaohsiung has initiated team competitions centered on the management of risks associated with energy conservation and carbon reduction with financial rewards given to best performing teams.

#### **Risk Education and Training**

ASEH adopts a dual-prong top-down and bottom-up approach to risk management. The company continues to enhance the management's awareness of risk management and places great emphasis on demonstrating exemplary leadership from the corporate governance levels in risk management to drive risk awareness, and inculcate a strong risk culture across all levels in the organization.

#### **Risk Education and Training for Board Members**

On an annual basis, board members undergo a series of industry-curated training programs that are structured according to their academic and professional background. In 2024, with reference to international trend developments and the Company's risk assessment results, the Directors will be arranged to attend courses on risk management topics such as "Trends and Risk Management of Generative Al", "Information Security and Risk Management", and "Climate Change, Industrial Policies, and Risk Management", as well as regular corporate risk management-related courses such as "Enterprise Risk Management and Major Risk Development Trends".

#### Risk Education and Training for All Employees

We also provide internal training courses that are crucial to risk management. In addition to conducting ERM and BCM work forums to increase the risk awareness of senior managers, we have also organized a variety of courses that have achieved 100% participation rate, for all employees. In 2024, a total of 32 courses were conducted across the entire company, classified into 5 major categories, the courses have attracted 220,556 participants, and all employees have completed relevant risk training.

### 2024 Risk-related Education and Training

Course Title	Targeted Trainees	Number of Participants	Completion Rate	Training Hours
Product Safety	Technical positions	43,140	100%	2
Legal Compliance	Managerial, technical, and administrative positions	41,038	100%	1
Enterprise Risk Management	Managerial, technical, and administrative positions	84,178	100%	1
Information Security Awareness	All employees	84,178	100%	1.5
Environment, Health, and Safety	All employees	84,178	100%	2.5

#### **Risk Prevention from the Source**

As the saying goes 'prevention is better than the cure', we believe that measures and actions taken in advance help eliminate the threat of risks. We have incorporated risk criteria into the initial development stage and throughout the approval processes of our products and services. For instance, we implemented a product quality assurance system that accounts for risks related to the market, intellectual property, finance, technical feasibility, and other factors in the planning phase. In the subsequent manufacturing process, we select lower-risk raw materials, improve quality and reliability, and facilitate the continuous improvement of overall production yield standards through a sound and comprehensive planning system.

## Continuous Improvements of the risk management system

To reinforce our risk management practices, we have adopted measures that enable individual employees to proactively identify and report potential risks, as well as encourage employee participation through a structured feedback process. ASEH's subsidiaries have all successfully completed ISO 9001, ISO 14001, and ISO 45001 and other relevant certifications. Continuous improvements to the risk management process is further enhanced by applying the techniques in the Plan, Do, Check, and Act (PCDA) cycle that effectively triggers a wide range of potential risks for immediate attention. All risks are assessed and managed within the institutionalized settings, while risk responses are incorporated into standard management procedures through the internal management communication system. The company's primary operating bases have all obtained ISO 22301-Business Continuity Management certification.

### **Long Emerging Risks**

From the rapidly evolving business environment, to ongoing technological breakthroughs and escalating deglobalization, a multitude of global developments have elevated uncertainties that directly affect ASEH's operations. It is therefore crucial for the company to fully understand the potential impacts of external emerging risks on ASEH's key businesses. The company identifies key emerging risk topics through a risk identification and analysis framework, and reviews potential risk mitigation and response measures rigorously to strengthen its capacity to adapt to external change. At this point, it is challenging to quantify emerging risks due to their forward-looking nature, and it is probable that they will develop into substantial risks in the future. Therefore, we have established a systematic emerging risk identification and assessment process to prepare for emerging risks in the future, and to assist the board of directors and senior management in making decisions that align with our business strategies and long-term value.



#### Risk management and reporting

Responsible risk management units consistently monitor changes in the external environment and risk developments, and submit regular reports to the Risk Management Committee.



We examine international risk reports, economic trends, and industry analysis to assess the external environment and identify potential emerging risk factors.





#### Risk response

The risk function units of the company and its subsidiaries create suitable response plans that are based on cost-effectiveness, feasibility, and other factors in order to mitigate or transfer risks.

Incorporate into the Enterprise
Risk Management Plan

#### Selection

We select key emerging risk factors after a thorough examination of conditions such as industry applicability, potential significance, and long-term impact. In 2024, 6 key risk factors were selected.





#### Operational impact analysis of emerging risks

Operational impact analysis is performed on major emerging risks in accordance with the ranking results, with consideration of factors such as the scope of the impact and risk management capabilities.

#### Analysis and ranking of emerging risks

We analyze and rank emerging risks according to indicators such as the probability of occurrence, severity, and the time frame of the impacts.





SUSTAINABLE GOVERNANCE INTEGRITY AND

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

Based on the aforementioned process, ASEH has identified the following key emerging risks and the corresponding monitoring and control mechanisms:

Type of Risk	Description	Potential Impacts	
The Growing Trend of Tariff Protectionism	In order to solve the structural trade imbalance problem encountered by the U.S. economy, the United States decided to use tariff reciprocity policy as a means to increase tariffs on various countries and rebuild the industrial supply chain.	In the context of globalization, the global economy has witnessed a shift from the principles of free trade, tariff reductions, and market liberalization towards protectionist measures, as individual nations seek to safeguard their domestic economies. This trend towards tariff protectionism has led to increased manufacturing costs and heightened volatility in foreign exchange markets, resulting in the following implications for the Company:  1. A significant portion of the Company's raw materials and equipment is sourced through imports. Should various countries continue to impose higher tariffs due to ongoing trade competition, the Company anticipates an increase in production costs.  2. Given the disparate rates of tariff increases among countries, the Company may be compelled to identify new suppliers and adjust its supply chain structure to achieve optimal cost efficiency.  3. Escalating production costs may necessitate adjustments to product pricing, which could adversely impact the Company's price competitiveness in international markets and result in reduced export volumes, thereby negatively affecting revenue streams.  4. Trade barriers are also likely to exert indirect pressure on foreign exchange rates. Significant currency fluctuations and substantial appreciation of the local currency may be detrimental to export activities, potentially leading to a decline in the Company's revenue.	"The Company will continue to monitor the impact of various countries' tariff policies on its operations and proactively analyze the potential effects of such policies on costs and profitability in order to formulat appropriate response strategies. Simultaneously, the Company intends to expand its investment footprint and strengthen partnerships within its supply chain to enhance overall resilience and adaptability.
Potential risks arising from the use of artificial intelligence	The use of generative AI helps enterprises handle tasks more efficiently; however, it also brings risks such as the leakage of confidential information, the generation of incorrect information, and the potential for fraud against enterprises through the use of deepfake technology.	The extensive deployment of generative AI technologies in business operations may give rise to the following risks:  AI-generated content or outputs may contain inaccuracies or biases. The Company must ensure that its use of AI is compliant with applicable laws and regulations and that the information produced is accurate; failure to do so may result in erroneous business decisions and potential legal liabilities.  An excessive reliance on AI for operational functions may, over time, erode human judgment capabilities and increase exposure to operational risks in the event of system failures or disruptions. The use of deepfake technology, which enables the creation of highly realistic synthetic images and audio, poses a risk of internal operational errors and could result in financial losses or reputational harm to the Company.	1. Develop AI tools internally within the company to prevent data breaches. 2. The compliance department shall educate all departments on the lawful use of AI. 3. The benefits of adopting AI and the risks it may generate should be balanced to avoid excessive reliance that could lead to significant risks.
The risk of a lack of digital talent	ASE uses modern digital technology to improve its business model. This process includes optimizing existing business processes, reshaping corporate culture, and providing better quality products. The digitalization process requires sufficient talent to assist. Currently, there is a shortage of digital talent.	If we lack sufficient digital professionals, it will affect the development of advanced manufacturing processes, the implementation of smart manufacturing, and the ability to respond to customized demands, thereby weakening innovation capability and market competitiveness.	1. Establish a digital academy to train existing employees to transform into digital talents.  2. Use generative AI technology to establish Robotic Process Automation, so that repetitive and regular processes can be performed by robots (programs).  3. Establish industry-university cooperation with schools to let students understand the needs of the industry in advance and avoid the situation where there is a gap between the technology taught in schools and the technology required by the industry.
The risk of technology regulations lagging behind the development of the Al industry	The development of AI is accelerating and its applications are becoming more and more extensive. There is a risk of compensation for losses due to the lack of regulations.	Al intellectual property rights are not protected by laws and regulations, which can easily lead to the theft of company assets and reduce the company's competitiveness.	Establish a closed knowledge graph and prohibit t use of external AI websites within the company to protect the company's business secrets.     Establish internal AI tools. If the use of AI tools causes decision failure, simulate the failure situatio in advance and establish a disposal mechanism.

### 3.5 Human Rights Management

### **Human Rights Policy**

ASEH is committed to safeguarding the human rights of employees and value chain partners (including customers, suppliers/contractors, agents, joint ventures and consortia partners and local communities) and promoting the sustainable development of the environment, society and economy. ASEH complies with the legal and regulatory requirements of all operational locations and the approach is designed in support of the United Nations Universal Declaration of Human Rights ("UDHR"), the UN Global Compact ("UNGC"), the UN Guiding Principles on Business and Human Rights ("UNPBHR"), ILO Declaration on Fundamental Principles and Rights at Work("ILO"), OECD Due Diligence Guidance for Responsible Business Conduct("RBC"), Responsible Business Alliance Code of Conduct("RBA") and Corporate Sustainability Due Diligence Directive ("CSDDD"). ASEH is also committed to upholding local laws and regulations in the countries where ASEH operates, and reviewing the implementation of its human rights policies on a regular basis through membership on the Responsible Business Alliance.

#### **Human Rights Management**



#### **Board of Directors**

Identify corporate-wide development mission or vision and declare management guidelines for human rights policy.



#### ASEH(Group) Corporate Sustainability and Information Security Committee

The Corporate Sustainability and Information Security Committee has established corporate-wide sustainability and human rights policies and targets. It supervises the planning and implementation of sustainability and human rights of subsidiaries and oversees their performance and information disclosure.

#### Global Manufacturing Environmental taskforce

- Water Resource Management
- Noise
  - .
  - •

nt

- Prohibition of Forced Labor

**Global Manufacturing** 

Social taskforce

- Working Hours
  - •

Global Manufacturing
Governance taskforce

- Responsible Sourcing of Minerals
- Data Privacy and Security
  - •

### Commitment

- Protection and Respect: ASEH is committed to protecting and respecting human rights and creating an environment conducive to human rights protection. ASEH strives to prevent any business activities that might result in human rights violations or adverse impacts.
- Appeal and Remedy Process: To protect the human rights of ASEH employees and value chain partners from violations or negative impacts, ASEH ensures that they have the right to raise concerns, report issues, or file complaints regarding suspected human rights infringements. ASEH also provides remedial actions and implements safeguards to prevent retaliation or unfair treatment against those who file complaints.
- Management and Investigation: ASEH seeks to continuously improve human rights governance with education and training and human rights due diligence and feedback mechanism.
   These efforts aim to integrate human rights management and policies throughout ASEH's operations and partnerships across the value chain.

### **Management Organization**

In order to adequately manage human rights issues that arise from operating a global business, ASEH implements risk management at all facilities, collates and reports the information to the ASEH Corporate Sustainability and Information Security Committee and top management at regular meetings.

### **Guidelines of Management**

ASEH has adopted human rights management practices that follow PDCA procedures and include risk identification, assessment, monitoring, control, and disclosure. In a reflection of the different roles played by ASEH, we focused our human rights management efforts on our employees, suppliers/contractors, local communities, and customers, performing due diligence with each group and providing whistle-blowing channels to prevent any human rights violations



SUSTAINABLE GOVERNANCE INTEGRITY AND

INNOVATION SERVICE

GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

75

Target	Impacted Parties	Human Rights Issues	Policy	Responsible	Due Diligence	Grievance Mechanisms and Communication Channels
Employee	Employees, Female Employees, Foreign Employees, Young Workers	Prohibition of Forced Labor, Working Hours, Wages and Benefits, Non-Discrimination/Non-Harassment/Humane Treatment, Occupational Health, Safety and Hygiene, Emergency Preparedness, Young Workers, Data Privacy and Security	Human Rights Policy Statement Policy on the Protection of Privacy and Personal Data	Subsidiaries' "Employee Care and Development Taskforce"	<ul><li>RBA SAQ and RBA VAP</li><li>Internal audits</li></ul>	1. Internal whistle-blowing channels: the internal whistle blowing channels of subsidiary companies 2. External reporting channel: Code of Conduct Compliance Reporting System https://coms.aseglobal.com/antifraud/ch.asp 3. Personal Data Protection Inquiry and Communication Channels: Hotline: +886-73617131 #83830 (Chief Administration Officer Office) Email: privacy@aseglobal.com
Joint ventures	Employees, Female Employees, Foreign Employees, Young Workers	Prohibition of Forced Labor, Working Hours, Wages and Benefits, Non-Discrimination/ Non-Harassment/Humane Treatment, Occupational Health, Safety and Hygiene, Emergency Preparedness, Young Workers			Questionnaire Survey	Internal whistle-blowing channels:     the internal whistle blowing channels of supply chain partners     External reporting channel:     Code of Conduct Compliance Reporting System https://coms.aseglobal.com/antifraud/ch.asp
Suppliers/ Contractors	Suppliers, Contractors, Young Workers	Prohibition of Forced Labor, Young Workers, Working Hours, Wages and Benefits, Occupational Health, Safety and Hygiene, Emergency Preparedness, Responsible Sourcing of Minerals, Anti-Corruption and Avoidance of Conflicts of Interest	Supplier Code of Conduct	Subsidiaries' "Supply Chain Management Taskforce"	Supplier Sustainability     Questionnaire     RBA SAQ     On-site Audit and RBA VAP	
Community	Community and Environment	Water Management, Noise, Air Pollution, Biodiversity, Climate Change Impact and Transition	Sustainable Development Best Practice Principles	Each facility	Monitoring of Noise, Effluent, and Emission Sources at Facilities     TNFD Biodiversity and Nature Impact Assessment     TCFD Climate Risk and Opportunity Assessment	Internal whistle-blowing channels:     the internal whistle blowing channels of     subsidiary companies     External reporting channel:     Code of Conduct Compliance Reporting System     https://coms.aseglobal.com/antifraud/ch.asp
Customers	Customers, Suppliers, Contractors	Data Privacy and Security, Hazardous Substance Management	Policy on the Protection of Privacy and Personal Data Cybersecurity Policy Sustainable Raw Materials Policy Environmental Responsibility Policy	Each facility	Annual Risk Assessment     Internal Audit     Independent Third-Party Audit	

Human rights management standards and regulations:

- $1. \ Corporation \ Human \ Rights \ Policy \ Statement, \ please \ refer \ to \ https://www.aseglobal.com/en/pdf/human-rights-policy-en.pdf$
- 2. Corporation Anti-Discrimination and Anti-Harassment Policy, please refer to https://www.aseglobal.com/en/pdf/anti-discrimination-and-anti-harassment-policy-en.pdf
- $3. \ Sustainable \ Development \ Best \ Practice \ Principles, \ please \ refer \ to \ https://media-aseholdco.todayir.com/20220324171126159296091\_en.pdf$
- 4. Code of Business Conduct and Ethics, please refer to https://media-aseholdco.todayir.com/20180622151727139618980\_en.pdf
- 5. Supplier Code of Conduct, please refer to https://www.aseglobal.com/en/pdf/aseh-supplier-coc-en.pdf
- 6. Purchasing and Supply Chain Development Policy, please refer to https://www.aseglobal.com/en/pdf/2019\_aseth\_purchasingandsupplychaindevelopmentpolicy.pdf
- $7. \ Environmental \ Responsibility \ Policy, please \ refer \ to \ https://www.aseglobal.com/en/pdf/environmental-responsibility-policy-en.pdf$
- 8. Policy on the Protection of Privacy and Personal Data, please refer to https://www.aseglobal.com/en/pdf/privacy-policy-en-2022.pdf
- $9. \, Sustainable \, Raw \, Materials \, Policy, \, please \, refer \, to \, https://www.aseglobal.com/en/pdf/sustainable-raw-materials-policy-en.pdf$

### **Risk Management Process**

#### Plan

Identify vulnerable human rights risks targets and topics, implement human rights risk assessment through corresponding due diligence methods, and provide a grievance mechanism to safeguard the rights of each stakeholder.



#### Do

Implement human rights risk management in the daily operation process, starting with the policies, measures, education and documenting, to avoid possible human rights risk events and damages.



#### Check

Conduct risk assessment methods based on different subjects, conduct annual human rights risk surveys, identify risk issues and targets, and report them to ASEH Corporate Sustainability and Information Security Committee.



#### Action

Develop mitigation measures and compensation measures for human rights risks and targets that are vulnerable, plan future human rights risk management objectives, and implement continuous improvement mechanisms.

Establish human rights policies and

Establish human rights policies and due diligence

processes in accordance with the United Nations human

rights frameworks, the EU Corporate Sustainability Due

Diligence Directive (CSDDD), and the OECD Guidelines

due diligence mechanisms

for Responsible Business Conduct.

2

APPENDIX



### **Due Diligence**

To fulfill ASEH's responsibility to respect human rights, ASEH has established a human rights policy and human rights management framework, implementing its commitment to respect, protect, and uphold human rights. In doing so, it references the EU Corporate Sustainability Due Diligence Directive (CSDDD) and the OECD Due Diligence Guidance for Responsible Business Conduct to create a due diligence process. Through the PDCA approach, ASEH regularly conducts human rights due diligence to assess and identify adverse impacts on human rights and the environment ("human rights risks"). For significant identified risks or incidents of human rights violations, it proactively implements appropriate mitigation or remedial measures. By overseeing and tracking the implementation of these measures. ASEH reviews and confirms the effectiveness of its human rights governance practices. It standardizes the outcomes of due diligence, the cases of human rights violations, and the effectiveness of improvements. Moreover, it establishes clear communication channels with stakeholders and publicly discloses relevant human rights management information. This ensures the continuous enhancement of its human rights management mechanisms, including, but not limited to, reviewing and adjusting policies, regulations, procedures, as well as preventive and remedial actions in order to ensure the more effective execution of human rights protection efforts.



## Provide grievance mechanisms and

Establish effective grievance mechanisms and fair treatment of complainants.

Communicate with stakeholders

Ensure public disclosure of the

company's human rights policies,

standards, and related management

information through official website.

effectiveness of measures



## establish remediation procedures

communication channels for complaints and feedback, while ensuring non-retaliation and



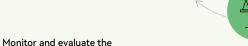
### **Due Diligence Procedure**





### Identify and assess adverse impacts on human rights and the environment

Identify and evaluate significant human rights risks across company's business activities and value chain partnerships through questionnaires, data monitoring, or audits (e.g., RBA SAQ and RBA VAP).



Conduct ongoing audits to monitor and evaluate the effectiveness of mitigation and corrective measures, and standardize the results of improvement initiatives.



#### Implement mitigation and remediation measures

Develop action plans based on salient human rights risk issues to prevent, cease, or minimize actual and potential adverse impacts on human rights and the environment, and implement appropriate mitigation and remediation measures.

### Implementation and Outcome

#### Internal

The human rights risks of our manufacturing and business activities are mainly related to employee and local community interest groups. ASEH used the RBA Self-Assessment Questionnaire (SAQ) and Validated Audit Process (VAP) to perform risk management at our facilities worldwide. By examining the results of our human rights risk assessments of the past three years, ASEH was able to identify issues and interest groups that were vulnerable to human rights risks and prepare corresponding mitigation and compensation measures. According to the assessment results in 2024, potential human rights risk issues include working hours, non-discrimination/ non-harassment/humane treatment/prohibition of forced labor, emergency preparedness, and occupational health, safety and hygiene. Each year, ASEH has drawn up mitigation measures, which include raising human rights awareness via human rights training, ensuring sufficient manpower, management of working hours, improving occupational safety, and preventing occupational hazards. For more information, please refer to Chapter 6.1 Talent Attraction and Retention and 6.3: Occupational Health and Safety of this report.

#### **External**

ASEH assessed human rights risks associated with the company's suppliers using supplier sustainability risk assessment questionnaires and the RBA SAQ. ASEH performed sustainability risk assessments on all tier-1 suppliers and conducted risk identification through the RBA VAP. Based on the assessment results in 2024, ASEH identified working hours, prohibition of forced labor, responsible mineral sourcing, occupational health, safety and hygiene, and emergency preparedness as major human rights risks. ASEH then identified potential high-risk suppliers and adopted measures to verify and lower any risks. For more information, please refer to Chapter 7: Responsible Procurement of this report.

### **Human Rights Assessment**

ASEH regularly evaluates potential human rights issues, including the following metrics: the proportion of issues assessed, the percentage of risks identified, and the rate of risk mitigation actions undertaken.

Target	A. % of total assessed in last three years	B. % of total assessed (column A) where risks have been identified	C. % of risk (column B) with mitigation actions taken
Own Operations and value chain partners	100	26.9	100
Suppliers/ Contractors	100	10	100
Joint Ventures	100	0	100

### **ASEH Human Rights Risk Matrix**

High	Prohibition of Forced Labor		<ul> <li>Working Hours</li> <li>Non-Discrimination/Non-Harassment/ Humane Treatment</li> </ul>
Medium	<ul> <li>Wages and Benefits</li> </ul>	<ul> <li>Occupational Health, Safety and Hygiene</li> </ul>	• Emergency Preparedness
Low	<ul> <li>Sanitation, Food, and Housing</li> <li>Non-Discrimination</li> <li>Young Workers</li> <li>Freedom of Association</li> <li>Data Privacy and Security</li> </ul>	<ul><li>Water Management</li><li>Air Pollution</li></ul>	<ul> <li>Responsible Sourcing of Minerals</li> </ul>

Low Medium High Impact

SUSTAINABLE GOVERNANCE INTEGRITY AND

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

### Mitigation and Remediation Measures

The mitigation and remediation measures for the human rights risks identified with high frequency and high impact on companies in 2024 are as follows<sup>1</sup>:

Target	Risk Issues	Mitigation Measures	Remediatio	n Measures
Employees L	Prohibition of Forced Labor Working Hours Non-Discrimination/ Non-Harassment/ Humane Treatment	<ul> <li>(Systems)</li> <li>ASEH complies with the legal and regulatory requirements of all operational locations and the approach is designed in support of the United Nations Universal Declaration of Human Rights ("UDHR"), the UN Global Compact ("UNGC"), the UN Guiding Principles on Business and Human Rights ("UNPBHR"), ILO Declaration on Fundamental Principles and Rights at Work("ILO"), OECD Due Diligence Guidance for Responsible Business Conduct("RBC"), Responsible Business Alliance Code of Conduct("RBA") and Corporate Sustainability Due Diligence Directive ("CSDDD"). ASEH is also committed to upholding local laws and regulations in the countries where ASEH operates, and reviewing the implementation of its human rights policies on a regular basis through membership on the RBA.</li> <li>Non-Discrimination/Non-Harassment/Humane Treatment: ASEH has formulated the Anti-Discrimination and Anti-Harassment Policy to protect all ASEH employees from workplace discrimination and harassment.</li> <li>[Education and Training]</li> <li>ASEH continuously conducts human rights education and training to strengthen the internal awareness of human rights and implement the human rights protection activities wholeheartedly.</li> <li>Non-Discrimination/Non-Harassment/Humane Treatment: ASEH periodically conducts human rights and Anti-Discrimination and Anti-Harassment education and training.</li> </ul>	[Practices]  ASEH has established the human rights policy to ensure all work should be voluntary and employees have the freedom to resign or terminate the employment relationship.  • Working Hours:  (a) Employment of sufficient manpower to meet manufacturing capacity and prevent manpower shortages and overtime.  (b) Establishment of overtime management and tracking mechanism to prevent employees from working for seven or more consecutive days.  (c) Develop an in-house working hours management and control system to help supervisors manage their subordinates' working hours, send SMS or email alerts to employees working longer hours.  • Non-Discrimination/Non-Harassment/Humane Treatment:  Each case shall be reviewed to determine its cause, and offenders shall be tracked, reviewed and monitored to ensure the effectiveness of the disciplinary or counseling measures, and to prevent similar incidents or retaliation from occurring. The results of such processes will then be used as a reference for making adjustments to workplace environment and regulations.	<ul> <li>(Remediation)</li> <li>Wages and Benefits:         <ul> <li>Disbursement of unpaid wages to terminated employees set forth in local laws and regulations.</li> </ul> </li> <li>Non-Discrimination/Non-Harassment/Humane Treatment:         <ul> <li>Each case shall be reviewed to determine its cause, and offenders shall be tracked, reviewed and monitored to ensure the effectiveness of the disciplinary or counseling measures. The results of such processes will then be used as a reference for making adjustments to workplace environment and regulations.</li> <li>When ASEH confronts other human rights issues, ASEH will negotiate and adopt measures based on internal procedures.</li> </ul> </li> <li>(Punishment)</li> <li>Non-Discrimination/Non-Harassment/Humane Treatment:         <ul> <li>For cases that constitute sexual harassment, the internal sexual harassment complaint processing committee shall issue a warning, disciplinary order, or another form of punishment to the offenders and require that they make an apology to the victims. Serious offenses may be grounds for dismissal.</li> <li>When ASEH confronts other human rights issues, ASEH will negotiate and adopt measures based on internal procedures.</li> </ul> </li> </ul>











<sup>1</sup> The mitigation and remediation measures for other issues, please refer to the ASE Corporation Human Right Management Framework at https://www.aseglobal.com/en/pdf/human-rights-management-framework-en.pdf



SUSTAINABLE GOVERNANCE INTEGRITY AND

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

7	$\cap$
/	7

Target		Risk Issues	Mitigation Measures	Remediation Mea	
			[Systems]	[Practices]	[Remediation]
Employees	Health and Safety	Occupational Health, Safety and Hygiene     Emergency Preparedness	<ul> <li>All ASEH facilities worldwide have established OHS management organizations, and formulated methods and procedures that follow ISO 45001/OHSAS 18001 standards, the RBA Code of Conduct and local regulations. In addition to setting up a system for regular reviews, the OHS management system contributes effectively to preventing accidents.</li> <li>Emergency Preparedness:         ASEH public fire safety measures in accordance with the recommendations of the National Fire Protection Association (NFPA) and ISO 45001/OHSAS 18001 standards.</li> <li>[Education and Training]</li> <li>Occupational Health, Safety and Hygiene and Emergency Preparedness:         <ul> <li>(a) Public fire safety measures in accordance with the recommendations of the National Fire Protection Association; enhanced training in disaster preparedness and safety education.</li> <li>(b) Regular emergency evacuation drills for fire, earthquake, and composite disasters; review and improvement of warning and prevention measures.</li> <li>(c) In addition to the regular education and training, Injury incidents and improvement of preventive measures are reviewed by ASEH each quarter.</li> </ul> </li> </ul>	Occupational Health, Safety and Hygiene:     ASEH facilities have established occupational accident and incident reporting and investigation procedures and management procedures. When an occupational injury incident occurs, the standard handling procedure is carried out and the incident is reported to the competent local authority according to management regulations and local laws and regulations. The injury incidents and improvement of preventive measures are reviewed simultaneously.  ASEH facilities have established occupational accident and incident reporting and investigation procedures and management procedures. When an occupational injury incident occurs, the standard handling procedure is carried out and the incident is reported to the competent local authority according to management regulations and local laws and regulations.  Emergency Preparedness:  All of our manufacturing facilities develop disaster response and recovery plan and conduct full-scale emergency drills annually in cooperation with the local authorities. Various scenarios are simulated at these drills 100 to improve our disaster response plans.	Occupational Health, Safety and Hygiene: (a) ASEH identifies higher-risk operating environments within ASEH facilities such as locations that could expose employees to ionizing radiation, noise, dangerous chemicals and dust, and provide such employees with high quality protective equipment.  (b) Health assessments performed by professional physicians in medical consultation to help employees with selfhealth management.  Assistance with medical insurance claims.  When ASEH confronts other human rights issues, ASEH will negotiate and adopt measures based on internal procedures.  [Punishment]  ASEH will negotiate and adopt measures based on internal procedures.
Value shair	Labor	<ul><li>Prohibition of Forced Labor</li><li>Working Hours</li></ul>	Systems  ASEH requests value chain partners to conduct annual audits or RBA VAP in order to mitigate risks.	[Practices]     ASEH requests value chain partners to establish an internal sustainability audit system to carry out routine	ASEH requests value chain partners to provide guidance or financial compensation, or to implement policy changes or other compensatory measures for employees whose
Value chain partners (Joint Venture,	Health	Occupational Health,     Safety and Hygiene	[Education and Training]     ASEH requests value chain partners to internally and externally promote the importance and implementation measures of	and ad hoc audits in order to continuously raise their sustainability.  [Remediation]	human rights have been violated.  [Punishment]  ASEH requests value chain partners to
Mergers)	and Safety	Emergency     Preparedness	human rights through regular education and training for reducing the human rights risks in advance.	<ul> <li>ASEH requests value chain partners to adopt corrective measures for human rights risks and conduct follow-up on implementation.</li> </ul>	terminate the relationship with their suppliers and request punitive liquidated damages when they are involved in serious human rights violation.
	Labor	<ul><li>Prohibition of Forced Labor</li><li>Working Hours</li></ul>	<ul> <li>[Systems]</li> <li>Annual audits or RBA VAP to assess suppliers' human rights risks through company subsidiaries in order to mitigate risks.</li> </ul>	<ul> <li>[Practices]</li> <li>ASEH has established a supplier sustainability audit system to carry out routine and ad hoc audits in order to</li> </ul>	ASEH requests suppliers to provide guidance or financial compensation, or to implement policy changes or other compensatory measures for employees whose human rights have been
Suppliers/	Health	UCCupational Health,	[Education and Training]	continuously raise supplier chain's sustainability.  【Remediation】	violated.
Contractors	and	<ul><li>Safety and Hygiene</li><li>Emergency</li></ul>	• Through regular education and training, ASEH promotes the importance and implementation measures of human rights to	ASEH requests suppliers to adopt corrective measures	[Punishment]
	Safety	Preparedness	suppliers for reducing the human rights risks in advance.	for human rights risks and conduct follow-up on implementation.	<ul> <li>ASEH shall terminate the relationship with suppliers and request punitive liquidated</li> </ul>
	Ethics	<ul> <li>Responsible Sourcing of Minerals</li> </ul>		,	damages when suppliers are involved in serious human rights violation.

### **Protection of Privacy and Personal Data**

#### **Policies and Goals**

ASEH values and cares about the importance of privacy and personal data protection. Accordingly, we have adopted a corporate policy on the protection of privacy and personal data and established relevant internal management measures; and requested our subsidiaries and their respective suppliers to collect, process, use, retain and disclose the personal data in compliance with the Personal Data Protection Act of Taiwan, EU General Data Protection Regulation (GDPR) and applicable laws and regulations on the protection of privacy and personal data in other countries or areas where they operate, ensuring the compliant operations and cooperating to protect the privacy and personal data and secure the rights and interests of data subject. Our corporate policy¹ sets forth clear guidelines and compliance requirement on the use and protection of personal data. We, our subsidiaries and their respective suppliers shall commit to collect, process, and use personal data to the extent not exceeding the necessary and minimal scope of specific purposes, and take appropriate and secure protection measures.

#### **Advocacy and Implementation**

To continue to enhance our employees' awareness of personal data protection compliance and ensure the compliance management and implementation, we regularly provide internal training course and important updates on relevant laws and regulations on the protection of personal data and compliance guidance. We also review the status of personal data security, assess any potential non-compliance risk our daily operations may be subject to and establish relevant management plans and measures in accordance with the results of assessment. Also, we complete RBA validated audit on bi-annual basis and the external RBA certified auditors carried out on-site audit of privacy aspects, among other management items, by reviewing our detailed internal management process related to (i) protect of personal data, (ii) safeguards to prevent unauthorized disclosure of personal data, (iii) monitoring procedures related to the protection of personal data, (iv) documentation and records with appropriate retention on-site/off-site and appropriate levels of access to ensure privacy conforming to regulatory record retention requirements. The latest RBA validated audit findings we receive "Conformance" for the foregoing privacy related aspects. In addition, we retained Ernst & Young, an independent third party accounting firm, to verify our compliance with Privacy Policy with respects to the matters on policy making, roles and responsibility, risk management, disciplinary actions, internal audit, public information, etc. The statement of above engagement provided by Ernst & Young is made available on our company website<sup>2</sup>.

### **Use of Personal Data and Compliant**

We have designated a department responsible for matters on the compliance with privacy and personal data protection and a hotline mechanism is also provided for our employees and external personnel to make inquiry or request about personal data based on his/her legal rights. We continue to monitor our use of personal data and throughout year 2024, we did not use collected personal data for any secondary purposes other than the specific purposes for which the personal data was first collected.

Our employees and external personnel may file complaint or report on the personal data matters via our reporting channels. Throughout year 2024, we did not receive any compliant or penalty related to personal data.

Source	Government Agency	Individuals or Other Type Parties
Compliant	none	none
Penalty	none	

### **Complaint Mechanism and Procedure**



<sup>1</sup> Please refer to Policy on the Protection of Privacy and Personal Data at https://ase.aseglobal.com/privacy-policy/

<sup>&</sup>lt;sup>2</sup> Please refer to the statement at https://www.aseglobal.com/en/pdf/coc-agree-upon-procedures-report-2025-en.pdf

81

**APPENDIX** 

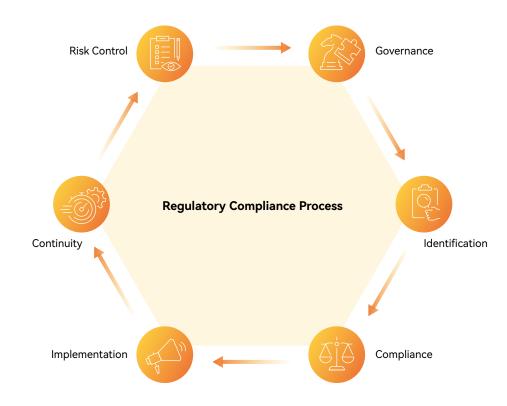
## 3.6 Regulatory Compliance

ASEH conducts all business activities in strict compliance with applicable laws and regulations. To ensure legal compliance, we maintain regular updates on domestic and foreign laws and policies that affect our operations, and prioritizes regulatory compliance at all of our business locations. All of our subsidiaries are required to comply with all applicable laws and regulations in the location where they operate.

The company's Corporate Governance Officer and Regulatory Compliance Department support board directors and management on regulatory compliance matters, and supervise activities at our subsidiaries to ensure compliance with relevant laws and regulations. The company's regulatory compliance framework is implemented through four core processes: managing regulatory inventories, staying updated with current laws and regulations, identifying changes, and reviewing legal compliance on a regular basis. These four pillars ensure the continuity and effectiveness of regulatory compliance. We have also introduced risk control mechanisms and management systems to assess and promptly mitigate any legal compliance risks across all our operations. Accordingly, our subsidiaries are required to promptly report, via management systems, all incidences subject to corrective actions mandated by regulatory authorities or any penalties imposed. The responsible subsidiary shall also conduct a root cause analysis and implement corresponding improvement plans. Both the regulatory compliance department and audit department will verify and ensure the implementation of corrective actions, reporting the status to the board of directors annually.

Throughout 2024, the company continued to enhance regulatory compliance audits across all subsidiaries and strengthen management in the fields of environment, health and safety. The United States' Export Administration Regulations (EAR), Clean Competition Act (CCA) and the European Union's Carbon Border Adjustment Mechanism (CBAM), are of particular significance to the technology sector, and are thus classified as our company's key compliance focus areas. The company also closely monitors the development of EU sustainability legislation, including the Corporate Sustainability Reporting Directive (CSRD), the European Sustainability Reporting Standards (ESRS) and the Corporate Sustainability Due Diligence Directive (CSDDD). In Taiwan, we focus primarily on the Taiwan Securities and Exchange Act, Labor Standards Act, Occupational Safety and Health Act, Fire Services Act, Climate Change Response Act, Energy Administration Act, Renewable Energy Development Act, Gender Equity in Employment Act, Sexual Harassment Prevention Act and National Security Act, and other relevant regulations. As part of our regulatory compliance practices, we diligently adapt and modify our internal framework, conduct trainings, and disseminate information to update, educate and communicate with our board of directors, management and all employees.

ASEH remains in resolute compliance with all major laws and regulations governing public listed companies in Taiwan, including the Company Act, Fair Trade Act, Securities and Exchange Act. In 2024, ASEH recorded fourteen (14) cases that incurred financial penalties amounting to approximately US\$46,431 imposed by authorities in the respective regions we operate. However, there were no individual major cases involving penalties exceeding US\$10,000. In January 2025, we provided the board of directors with a status report for 2024, that included an overview of the corrective actions taken by the subsidiaries involved and an update on their regulatory compliance.

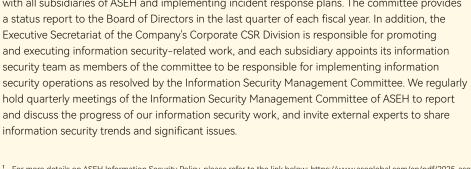


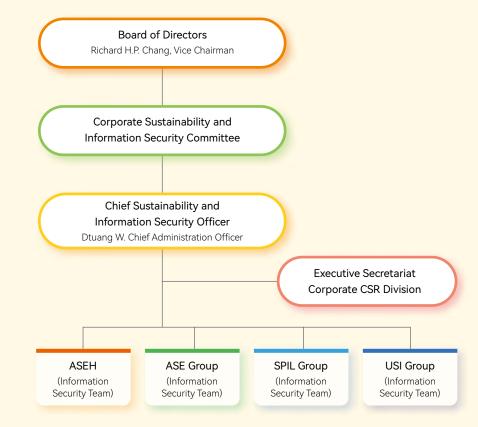
### 3.7 Information Security Management

### Information Security Policy, Organization and Targets

To strengthen the company's resilience in information security (infosec) and respective management mechanisms, we have integrated an approach from the corporate governance perspective by putting in place a comprehensive set of infosec policy, conducting regular cybersecurity drills, and organizing employee education and training to enhance overall infosec awareness. The ASEH Information Security Policy<sup>1</sup> provides the highest level of management guidance to protect the confidentiality, integrity and availability of critical information assets, and to ensure compliance with relevant laws and regulations. With a robust infosec policy in place, ASEH is well positioned to boost customer trust, strengthen industry competitiveness, and maintain business continuity. We assess information security risks in accordance with regulatory requirements and business goals, and provide a status report to the senior management and the Board. The report offers a succinct overview of the infosec challenges and the current status, and forms the basis for the management and the Board to formulate additional guidelines, strategies and targets.

The Corporate Sustainability and Information Security Management Committee, comprised of board members, is chaired by Richard H.P. Chang, the current Vice Chairman of ASEH. The committee is responsible for overseeing the development of ASEH's overall information security strategy and maturity benchmarking, planning and supervision of enterprise-wide cybersecurity risk management, monitoring the implementation of information security operations across subsidiaries, and coordinating the integration of internal and external technical resources and threat intelligence. These efforts aim to strengthen ASEH's cybersecurity capabilities and reduce potential threats and risks. ASEH's Chief Information Security Officer (CISO), a position created by the Corporate Sustainability and Information Security Committee is concurrently held by the Chief Administrative Officer and Head of Corporate Governance, assumes responsibility for the establishment of the information security management framework that includes regular reviews with all subsidiaries of ASEH and implementing incident response plans. The committee provides a status report to the Board of Directors in the last quarter of each fiscal year. In addition, the Executive Secretariat of the Company's Corporate CSR Division is responsible for promoting and executing information security-related work, and each subsidiary appoints its information security team as members of the committee to be responsible for implementing information security operations as resolved by the Information Security Management Committee. We regularly hold quarterly meetings of the Information Security Management Committee of ASEH to report and discuss the progress of our information security work, and invite external experts to share





<sup>1</sup> For more details on ASEH Information Security Policy, please refer to the link below: https://www.aseglobal.com/en/pdf/2025\_aseth\_ismp\_en.pdf

SUSTAINABLE GOVERNANCE INTEGRITY AND

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE

APPENDIX

83

As our business continues to grow, the amount of information generated have also increased exponentially. Safeguarding the confidentiality, integrity and availability of information forms the cornerstone of ASEH's information security management. Besides identifying internal and external information security risks and formulating countermeasures, we regularly implemented the NIST CSF maturity assessment in all facilities every year. Our cybersecurity policies are formulated to ensure the highest level of network and system protection and mitigation of impacts from any disruption. At the same time, education and training are actively conducted to enhance employee awareness on the importance of information security and prevent major data breaches. Building resilience through a robust information security management system is key to corporate sustainability and will greatly boost stakeholder satisfaction.

### Information Security Management Targets for 2030

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Major Information Security Incidents : NIST CSF Maturity
Assessment Coverage :

3 Employee Information Security Education and Training Coverage :

cases

100%

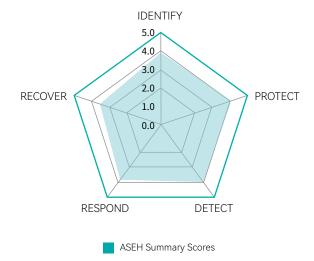
100%

### Information Security Implementation and Safeguards

### **Cybersecurity Maturity**

To effectively manage the adjustments and enhancements made to the cybersecurity strategy and cybersecurity defense system of each subsidiary, ASEH began implementing the NIST CSF maturity assessment mechanism in partnership with third-party consultants in 2019. The overall maturity level in cybersecurity was assessed based on five key indicators: Identify, Protect, Detect, Respond, and Recover. We have been gradually shifting our focus to refining and deepening our cybersecurity requirements. Each factory site can undertake individualized cybersecurity enhancements based on their own maturity assessment results and recommendations for improvement. We benchmark ourselves against the semiconductor industry and vow to understand our own cyber environment better. We assess the risks that impact each subsidiary in different cybersecurity areas, countries, or operations and consolidate resources to provide better guidance and support. Our goal is to implement and continuously improve the foundational cybersecurity management across businesses. In 2024, we engaged PwC Taiwan to continue the maturity assessment process. Using consistent vertical quantitative metrics, the assessment covered areas such as policy maturity, control maturity, management maturity, audit maturity, and supply chain maturity. The results provided concrete insights to progressively strengthen the cybersecurity defense capabilities of the company's critical operational systems.

### Cyber Security Resiliency





SUSTAINABLE GOVERNANCE INTEGRITY AND ACCOUNTABILITY

INNOVATION SERVICE

GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE CITIZENSHIP

APPENDIX

84



SUSTAINABLE GOVERNANCE INTEGRITY AND ACCOUNTABILITY

INNOVATION SERVICE GREEN MANUFACTURING AND LOW-CARBON TRANSFORMATION

INCLUSIVE WORKPLACE RESPONSIBLE PROCUREMENT

CORPORATE

APPENDIX

85

### Cybersecurity risk identification and management

We engage third-party audit firms annually to conduct information security audits, system vulnerability scans, and penetration testing to ensure that its information systems and network environments comply with security implementation standards. These efforts help enforce information security policies and customer privacy protection measures, effectively preventing the leakage of trade secrets and customer data. Tools used include Nessus for vulnerability scanning, BitSight for security ratings, the SecurityScorecard platform for analysis, and Red Team Assessments to evaluate system defense capabilities and incident response maturity. Additionally, the company provides monthly BitSight security rating reports to all sites for reference and continuous risk management improvement.

As we enter the era of digital transformation, we are not only continuing to strengthen cybersecurity measures, but also extending our expertise to the Operational Technology (OT) domain. Since 2022, we launched an OT cybersecurity assessment program, engaging external experts to identify and test potential risks in OT systems. In 2024, a total of seven sites completed the OT assessments, progressively building a cross-domain integrated cybersecurity defense framework.

In addition to external audits, ASEH also conducts regular internal self-assessments of its Information Security Management System (ISMS) based on the NIST Cybersecurity Framework (CSF) and ISO 27001. These assessments evaluate the effectiveness of risk management, control measures, and incident response processes, and the results are reported to senior management and the Board of Directors. In the event of an unexpected cyberattack, the Information Security Management Task Force promptly convenes technical response meetings to analyze and review defense strategies, building a synchronized and comprehensive security network to respond to threats in real time.

In addition to managing operational risks from the perspective of corporate governance, we try to increase employees' cybersecurity awareness and enhance organizational operational capabilities as part of our focuses in cybersecurity management. All employees at ASEH must receive PIP cybersecurity educational training, including cybersecurity policy, cybersecurity management framework, cybersecurity control measures, etc. In 2024, a total of 147,289 individuals completed 89,371 hours of training courses. Additionally, occasional social engineering email drills were conducted to enhance employees' awareness of social engineering attacks through emails. Additionally, we will gradually introduce systematic management mechanisms to incorporate participation in cybersecurity meeting, educational training, incident management, confidential file labeling, antivirus/software security, and other cybersecurity-related projects in a systematic manner. Moreover, KPI monitoring and audits are conducted, extending the scope of management, and reaching every employee and every endpoint device. This will be integrated with employees' performance to reduce penalties and legal liabilities resulted from violations against cybersecurity regulations, as well as the impacts on business operations.

### Increase cyber resilience

In 2024, no major information security incidents¹ occurred at the company. To strengthen our cybersecurity response and protection capabilities, the company established a well-defined set of "IT Security Incident Reporting and Emergency Response Procedures". The procedure serves as a unified employee guideline that outlines detailed specifications, including incident classification, response team structure, severity level determination, reporting and handling procedures, incident monitoring and closure, follow-up investigations, corrective actions, and evidence collection. Cybersecurity incident drills are also conducted regularly to enhance employees' awareness and improve response efficiency.

The ASEH Information Security Management System further integrates cyber threat intelligence sharing and incident reporting, two core functions that enable real-time monitoring of internal and external threats, ensure timely reporting and resolution of incidents, and significantly enhance overall risk visibility and collaborative defense capabilities. With the increase in cybersecurity threats and the risks they pose to business operations, we have adopted a risk-based approach by securing cyber insurance coverage for the company. This added layer of protection allows us to respond swiftly to incidences and contain the impact of any cyberattacks, minimizing potential losses to the company operations, customers, supply chain partners and facilitating rapid business recovery.

To ensure the sustainable operations of important businesses and prevent interruption of critical information systems as a result of material cybersecurity incidents, we conduct an incident recovery drill every six months which lays out the organizational structure diagram, scope, duration, critical information systems, participating units, participating personnel and their assigned tasks, backup personnel for the drill, implementation steps and processes of the drill, required resources, data recovery from backup, risk management during the drill, post-drill review and improvement processes, among others. The purpose is to ensure the company can leverage disaster response capabilities and disaster recovery mechanisms to quickly restore operations to a normal or acceptable level for the business, achieving the goal of uninterrupted operations of critical information systems. The drill will continue to be implemented to provide maintenance, management, and training to ensure the effectiveness of the backup systems.

<sup>&</sup>lt;sup>1</sup> We define a major information security incident as any loss exceeding US\$10 million.





### Information Security Information Exchange

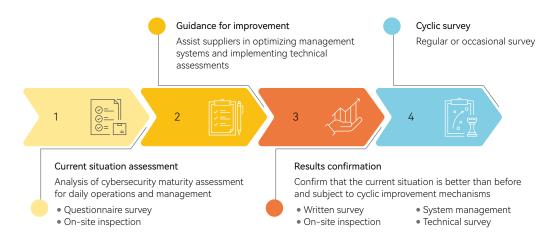
ASEH works closely with government agencies, local and international information security organizations including FIRST((Forum of Incident Response and Security Teams), Taiwan Computer Emergency Response Team/Coordination Center (TWCERT/CC), and High-tech Information Security Alliance. As a member of the SEMI Semiconductor Cybersecurity Committee, we are actively driving the industry's adoption of SEMI E187 – Specification for Cybersecurity of Fab Equipment, a Taiwan-initiated security standard. Adopting the relevant infosec regulations, standards and industry intelligence allow us to integrate our internal management systems and expertise, to develop a comprehensive set of capabilities that will further strengthen our resilience.

At the same time, we are committed to meeting the expectations from our upstream and downstream supply chains and stakeholders on matters related to information security. ASEH's strong and robust security defense leads to a tightly-secured smart manufacturing environment and increases the company's competitive advantage as a sustainable enterprise.

#### Supply chain cybersecurity management

As a result of the digitization of the supply chain and the exchange of large volumes of data, the supply chain is faced with unprecedented cybersecurity risks. To effectively improve cybersecurity resilience across the supply chain, starting from 2022, ASEH has established the Supplier Cybersecurity Assessment and Execution System, which primarily focuses on critical suppliers. A total of 96 supplier cybersecurity assessments were conducted in 2024, following a four-step process consisting of current situation assessment, guidance for improvement, results confirmation, and cyclic survey. The scope of assessments will be gradually expanded and a cyclic regular survey conducted every three years to construct a comprehensive cybersecurity management mechanism, ensure stable business operations, increase cybersecurity resilience, and further improve the overall cybersecurity environment and level in the semiconductor industry.

### Procedures for supply chain cybersecurity assessment



## Information Security Certification and Information Security Measures Promote Results

#### Information security certification

ASEH prioritizes cybersecurity issues, identifying internal and external risks, and developing and promoting various key response strategies. It has earned recognition with international cybersecurity certifications, including ISO 27001, ISO 22301, ISO 15408, ISO 21434, IEC 62443, GSMA, and others. Through continuous management of corporate operations and adherence to international information security standards, ASEH rigorously reviews and optimizes cybersecurity workflows and management measures, enhancing operational resilience. This comprehensive approach safeguards smart manufacturing security and sustains competitive advantages for the company.

International information security certification		
ISO 27001	To build a stable and robust foundation for the IT environment, ASE Kaohsiung, ASE Chungli, ASE Shanghai (Material), ASE Korea, SPIL, and USI Nantou continue to improve and implement cybersecurity risk management targeting critical information systems that are essential to the operation of crucial facilities.	
ISO 22301	ASE Kaohsiung, SPIL and USI Nantou have successively obtained the BCMS (business continuity management system) ISO22301 certification to strengthen crisis management and disaster response.	
ISO 15408	ASE Kaohsiung , ASE Chungli and ASE Singapore have been certified to EAL6, the highest level of security certification, creating a manufacturing environment and management system that comply with international standards for safe products and enhancing the safety management mechanisms for product transportation. We provide cybersecurity guarantees for manufacturing processes such as packaging and testing to offer better customer service.	
ISO 21434	ASE Kaohsiung is the first semiconductor assembly and testing facility in the world to receive the ISO/SAE 21434 international automotive network security standard certification with 100% compliance by being certified by TUV NORD of Germany.	
IEC 62443-2-1	ASE Kaohsiung passed the German TUV NORD's professional evaluation and obtained the IEC 62443-2-1 certification, becoming the very first company to receive the certification in the semiconductor industry in Taiwan.	
GSMA	ASE Kaohsiung has passed the mobile communication security certification standard and obtained the GSMA certification. As a manufacturer, it completed a comprehensive audit of the production sites and processes to comply with the UICC production safety standard (GSMA SAS-UP)	

### Information Security Investment and Results

ASEH approaches internal initiatives from a corporate governance perspective, establishing information security policies, conducting regular cybersecurity drills, providing cybersecurity education and awareness training for employees to enhance overall security awareness. It invites representatives from industry, government, and academia to share international cybersecurity developments regularly, increasing crisis responsiveness. Externally, ASEH actively participates in international cybersecurity organizations such as FIRST, TWCERT/CC Taiwan Cyber Security Alliance, and High-Tech Cyber Security Alliance. Through these communication channels, it shares the latest trends and action plans with industry peers and supply chain partners, elevating cybersecurity protection levels. Simultaneously, by aligning certification efforts with international standards, ASEH strives to mitigate cybersecurity threats, ensuring secure operations and fostering long-term, solid partnerships with customers and supply chain partners to provide more comprehensive and refined services.

Information Security Investment and Results in 2024		
Cybersecurity policies, organizations, and goals	<ul> <li>Established the Corporate Sustainability and Information Security Committee</li> <li>Zero material cybersecurity incidents</li> <li>Formulated three cybersecurity goals for 2030</li> <li>Convened four ASEH cybersecurity team meetings</li> </ul>	
Information Security Implementation and Safeguards	Implementation of one ASEH Information Security Management System  NIST CSF maturity assessment for 25 sites  Conducted red team assessment at 5 sites  Provided monthly BitSight security rating reports  OT cybersecurity assessment at 7 sites  Conducted internal audits based on NIST CSF and ISO 27001 frameworks  Two cybersecurity incident drills  Providing cybersecurity educational training to 147,289 individuals  Accumulating 89,371 hours of cybersecurity educational training  Ongoing cybersecurity insurance coverage  Conducting cybersecurity assessments for 96 suppliers	
Cybersecurity certification	<ul> <li>ISO 27001 certified (ISMS): ASE Kaohsiung, ASE Chungli, ASE Shanghai (Material), ASE Korea, SPIL, and USI Nantou</li> <li>ISO 22301 certified (BCMS): ASE Kaohsiung, SPIL and USI Nantou</li> <li>ASE Kaohsiung certified with IEC 62443-2-1</li> <li>ISO 15408 EAL6 highest-level certification: ASE Kaohsiung, ASE Chungli, and ASE Singapore</li> </ul>	